Examination: Ph.D Management Studies	
SECTION 1 - SECTION 1	
Question No.1	
ISO 9000 seeks standardization in terms of: Procedures to manage Quality	
Suppliers' specification	
Production Procedures	
Products	
Question No.2	
Advertorial is:	
 Paid form of advertisement 	
 Sales promotion 	
Publicity	
 Public relations 	
Question No.3	
DAGMAR was proposed by:	
○ Ramasamy	
Philip Kotler	
Russell Colley	
O Peter Hechst	
Question No.4	
What kind of organizational structure combines a vertical che with horizontal reporting requirements? Line Authority	hain of command
○ Matrix	
Quality Circle	
Functional	

Question No.5 What is margin of safety? The amount of sales in total costs.

The amount of sales above the fixed cost

The amount of sales below the break-even point.
The amount of sales above the break-even point
Question No.6
The concept of total quality control i.e that quality must be attended to at all stages of the industrial cycle and throughout the organization is the creation of which of the following pioneers?
W.Edward Deming
Genichi Taguchi
Arnald Feigenbaum
Question No.7
Which of the following is a difference between merchant middlemen and agent middlemen?
Merchant middlemen sell products directly to the consumer.
 Agent middlemen acquire ownership of the products they sell, while merchant middlemen do not.
Merchant middlemen acquire ownership of the products they sell, while agent middlemen do not.
Agent middlemen have no control over production processes.
Question No.8
The integrated internationalization of markets and corporations is called Nationalization
○ Globalization
○ Normalization
Economic Integration
Question No.9
Which of the following is true regarding value engineering? Value engineering occurs only after the product is selected and designed
Value engineering is same as value analysis
 Value engineering can save substantial amounts of product cost, but quality suffers
Value engineering is oriented towards improvement of design

"Poka – Yoke" is the Japanese term for	
Continuous Improvement	
○ Just – in – Time Production	
Mistake Proofing	
○ A Visual Card	
Question No.11	
Pareto rule is also known as: 80:20 Rule	
○ 60:40 Rule	
○ 90:10 Rule	
○ 70:30 Rule	
Question No.12	
Which management concept suggests that low-importance decisions be handled by subordinates, so that managers can focus on high-importance decisions?	
 Exclusionary Management 	
Management By Exception	
Management By Objective	
Inclusionary Management	
Question No.13	
Which itemized rating scale takes longer to complete than other itemized rating scales because respondents have to read each statement? Semantic differential scale	ng
○ Stapel scale	
◯ Likert scale	
Continuous rating scale	
Question No.14	
Cost minimization is an appropriate strategy in which stage of product life cycle?	
Introduction	
○ Growth	
○ Decline	

Question No.15
A sample mean is a estimate and we do not know how close it is to the population mean Point
Confidence
Sample
Distribution
Question No.16
price is set at a level that will permit the company to achieve a desired market share and sales volume and used for reducing a product cost over its entire life cycle Penetration
○ Target
Skimming
Discretionary
Which of the following statements regarding Gantt chart is true? Gantt charts are expensive Gantt charts give a time line and precedence relationships for each activity of a project Gantt charts use the four standard spines of Methods, Materials, Manpower and Machinery Gantt charts are visual devices that show the duration of activities in a project
Question No.18 "Fortune at the bettem of the Dyramid" was written by:
"Fortune at the bottom of the Pyramid" was written by: YLR Murthy
CK Prahlad
Henry Foyal
O Peter Drucker
Question No.19 The cell entire value of a cellable hand is likely to be high when
The call-option value of a callable bond is likely to be high when interest rates are high but expected to remain high
interest rates are low but expected to remain high

 markets are inefficient
○ interest rates are volatile
Question No.20
Which of the determinants of service quality involves having the customer is
best interests at heart?
 Responsiveness
Courtesy
 Tangibles
Credibility
Question No.21
Total Quality Management emphasizes
 A system where strong managers are the only decision makers.
 The responsibility of the Quality Control Staff to identify and solve all quality – related problems
 A process where mostly statisticians get involved
 A commitment to quality that goes beyond internal company issues to suppliers and customers
Question No.22
Question No.22 Which of the following is a subjective forecasting technique? Time series
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○ TCS	
○ ITC	
○ Wipro	
○ HUL	
Question No.25	
Assignable causes	
 Are also referred as "Chance" causes 	
 Are causes of variation that can be identified and removed 	
 Are not as important as natural causes 	
Are within the limits of a control chart	
Question No.26	
Which of the following quality control tools helps in pin-pointing the eat which errors have crept in? Histogram	exact points
Control charts	
○ Scatter diagram	
○ Flow chart	
Question No.27	
An information system that supports the planning and assessment nexecutive management is TPS	eeds of
○ ERP	
○ DSS	
○ TRP	
Question No.28	
In TQM, "Make things work the way they are supposed to work" is: Atarimae hinshitsu	
Miryokuteki hinshitsu	
○ Kansei	
─ Kaizen	
Question No.29	
Pixel means:	

Question No.34
Acquisition date
O Price
Manufacturer's ID number
Which of the following information is not required for an inventory database? Color
Question No.33
Chinese forced labour campus
Free trade zones
○ Home – based industry
The term maquiladora is most synonymous with: Area that do not meet standards for work place safety and pollution
Question No.32
Describe market characteristics or functions.
Provide insights and understanding
Test specific hypotheses and examine relationship
Which of the objectives below would best represent conclusive research? Determine cause and effect relationships
Question No.31
○ Conciliation
Mediation
 Negotiation
When two parties attempt to resolve a dispute with the assistance of an objective third party, it is called: Arbitration
Question No.30
Largest part of a picture display
 Smallest part of a picture display
Part of a paintable display
 Self-creating image proposition

Strategic planning with in a small organization:

Should always be formalized and explicitly stated.

the 6.

The process improvement techniques that sorts the "Vital few" from the "Trivial many" is
☐ Taguchi analysis
○ Bench Marking
○ Deming analysis
Pareto analysis
Question No.40
The actual average observed time for a given job is 10 minutes. The performance rating is 80% and allowances are set by contract at 10%. What is the standard time?
○ 10 min
○ 19.0 min
○ 8.80 min
Question No.41
The measure of how efficiently the assets resources are employed by the firm is called
○ Leverage ratio
○ Liquidity ratio
Productivity ratio
Activity ratio
Question No.42
The market segmentation where buyers are divided into groups on the basis of their knowledge of, attitude toward, use of, or response to a product : Demographic
⊝ Behavioural
○ Geographic
○ Psychographic
Question No.43
VDU means:
Vector display unit
Video deployment unit
Video display unit
Visual display unit

Question No.44
The degree of competition in industrial environment is highly influenced by? Threat of new entrant and substitute
 All the stakeholders
 Bargaining power of suppliers and buyers
 Bargaining of buyers and threat of substitute
Question No.45
Your business makes shoes, and you want to introduce a new line. Your assessment of the market tells you that you shouldn't charge more than Rs.1660 per pair. If you desire a markup of 25 percent over cost, then you must be able to produce each pair for less than 25 percent of your final price. This method of pricing is called: Target costing
 Marginal pricing
Mark up pricing
 Cost plus pricing
Question No.46
The EOQ determines:
 The point at which the sum of carrying costs and ordering costs is maximized
 The point at which carrying costs equal ordering costs
 The relevant inventory flow for a particular time period
 The point at which a company should reorder
Question No.47
The simplest technique for scheduling of tasks and tracking the progress is CPM
○ TRIAL
Gantt Chart ☐
○ PERT
Question No.48
Which of the following is a scale whose numbers serve only as labels or tags for identifying and classifying objects with a strict one – to – one correspondence between the numbers and the objects. Ratio scale

Nominal scale
○ Interval Scale
Question No.49
Which of the following layouts generally has the best machine utilization? ○ Process – Oriented layout
Repetitive and product – oriented layout
○ Fixed – position layout
Product – oriented layout
Question No.50
The opening vignette on Washington mutual indicates that, as the Washington mutual experience shows, successful marketers are the ones that fully; Diversify their product line
Satisfy their customers
 Understand promotional strategy
 Understand the sales concept.
Question No.51
The internet is the fastest method of obtaining data from a large number of respondents. There are many reasons for this speed. Which of the following is NOT one of those reasons?
 The speed with which the incentive is sent
 The speed with which the questionnaire can be created
 The speed with which the data are returned
The speed with which the questionnaire is distributed to respondents
Question No.52
Job rotation is an example of: Job scheduling
○ Job seriedding ○ Job enlargement
○ Job Training
Job enrichment
J 332 SIMISIMISIN
Question No.53

When an organization is evaluating its strategic position, which is NOT one of

Ordinal scale

the strategic questions that an organization generally may ask itself? Where is the organization now?	
If the evaluation is negative, what specific actions should management take?	
If no changes are made, where will the organization be in one year?	
Are we on target to hit our financial objectives next year?	
Question No.54	
The dividend payout ratio is equivalent to: dividends per share divided by par value per share	
 dividends per share divided by current price per share 	
the dividend yield plus the capital gains yield	
odividends per share divided by earnings per share	
Question No.55	
Which is the factor that cannot be the part of micro environment? Suppliers and employees	
○ Shareholders	
 Competitors and customers 	
Technological and social factors	
Question No.56	
The process of entering all transactions from the journal to ledger is called Accounting	
○ Entry	
Posting	
○ Ledgering	
Question No.57	
A derivative is a financial instrument or contract that settles at a Trade date	
Future date	
O Past two dates	
Current date	
Question No.58	

With reference to cultural and ethical issues, the NTO has:

 Succeeded in providing equal protection of intellectual property among nations
Eliminated slave labour and child labour
Phased out all trade and trade barriers between the U.S and Mexico
Made progress in providing equal protection of intellectual property among nations
Question No.59
The person most responsible for popularizing interchangeable parts in manufacturing was Eli whitney
Henry Ford
○ Lilian Gilberth
○ F.W.Taylor
Question No.60
An accounting system wherein the operations are broken down into cost centers controllable by a foreman, sales manager, or supervisor, is known as: — Budgetary accounting
 Responsibility accounting
○ Control accounting
Allocated cost accounting
Question No.61
The first step in the marketing research is to: Consultations
 Define the problem and Research objectives
Analyze the internal environment
Develop a research plan
Question No.62
The statistical process control chart used to control the defects per unit of output is the
○ P – chart
○ R – chart

Your client wishes to purchase a hundred personal computers and ten pri	inters.		
Which of the following actions should you take first?			
Do a request for quotation (RFQ)			
Check the available standing offers			
Check telephone directories			
 Send the client to an electronics store 			
Question No.64			
Organisational culture is seen to have tremendous impact on all but one following:	of the		
Productivity			
 Commitment to distinctive ideology 			
 Performance 			
Motivation			
Question No.65			
Not working capital refere to:			
Net working capital refers to: total assets minus current liabilities			
o total assets minus fixed assets			
current assets minus inventories			
current assets minus current liabilities			
Current assets minus current habilities			
Question No.66			
RF technology means:			
Ratio Frequency			
Ratio Forward			
○ Radio Frequency			
Radio Forward			
Question No.67			
Which of the following will more likely locate near their customers? An aluminium manufacturer			
A medical clinic			
An insurance company Head quarters			
An automobile manufacturer			

Question No.63

In a modern exchange economy, all of the following markets are likely to exist EXCEPT:
Consumer Market
Resource Market
○ Class Market
Government Market
Question No.69
Demand is variable; customisation is normal; and the customer may seek a change of service. For which type of service do these issues make scheduling particularly difficult? Self service
○ Personal
Professional
◯ Indirect
Question No.70
The ability of an organization to produce goods or services that have some uniqueness in their characteristics is: Time – based competition
Competing on differentiation
Mass production
Competing on productivity
Overtion No 74
Question No.71
One of the elements of ergonomics is
 Allocating work time based on economic studies
The cost justification of technology
 Designing tools and machines that facilitate human work
The establishment of time standards
Question No.72
Which of the following lets an organization get the right goods and services to the place they are needed at the right time, in the proper quantity and at an acceptable cost?
○ Total quality management (TOM)
Customer relationship management (CRM)

Question No.68

Question No.73	
The inventory which is dependent on alternative modes	s of transportation is
known as	
Safety inventory	
Pipeline inventory	
Cycle inventory	
Seasonal inventory	
Question No.74	
The discount rate at which two projects have identical _	is
referred to as Fisher's rate of intersection	13
 Profitability index 	
 Net Present value 	
 Present value 	
Internal rate of return	
Question No.75	
Charles Revson of Revlon observed "In the factory, we store ."	make cosmetics; in the
○ We implement ads	
 We challenge competitors furnishings 	
○ We make profits	
○ We sell hope	
Question No.76	
varies inversely with profitability:	
Assets	
⊝ Beta	
Liquidity	
○ Risk	

Convergence plan Contingency plan Question No.78 A quality loss function utilizes all of the following cost except The cost of scrap and repair The cost of customer dissatisfaction Sales costs Inspection, warranty, and service costs Question No.79 What is the name given to the economic policy of using government spending and taxes to influence short-run levels of GDP? Classical economics Keynesian monetary policy Keynesian fiscal policy Fiscal responsibility Question No.80 n BCG Matrix, what is the label of the Vertical axis? Market growth rate Relative market share Industry growth rate Business strength
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Market growth rateRelative market shareIndustry growth rate
○ Industry growth rate
• •
Business strength
Question No.81
Which of the following distribution is used in PERT to calculate the expected luration?
○ Binomial
○ Beta
○ Normal
⊝ Gaussian
Question No.82
KAIZEN" is a Jananese term meaning
KAIZEN" is a Japanese term meaning

Question No.87
<u>4596</u>
129600
2592
○ 18720 ○ 2502
paise per unit, what is the usage in units?
If EOQ = 360 units, order costs are Rs.5 per order, and carrying costs are 20
Question No.86
○ ASEAN
○ NAFTA
○ EU
Canada, the United States, and Mexico are affiliated economically under which trade alliance? CAFTA
Question No.85 Canada, the United States, and Mexico are affiliated economically under which
Privatization
Changing Technology
Globalization
Rising promotion costs and shrinking profit margins are the results of: Heightened Competition
Question No.84
Permissive Theory
Contingency Theory
Autocratic Theory
Which leadership theory suggests that management style should adapt itself to changing circumstances? ○ Participatory Theory
Question No.83
Continuous improvement
 Setting standards

India's first model e-governance city is

- Criennai
○ Banglaore
⊝ Hyderabad
○ Vadodara
Question No.88
The Myers-Briggs Type Indicator (MBTI) is based on the theories proposed by: John Bradshaw
○ Sigmund Freud
○ Carl Jung
○ Abraham Maslow
Question No.89
Which of the following is NOT among the othical and social challenges facing
Which of the following is NOT among the ethical and social challenges facing operations managers?
Maintaining a clean environment
Honoring Community Commitments
Increasing Executive pay
Developing safe quality products
Question No.90
NUF means:
○ Non Urban Family
○ New Urban Fiat
○ Non Urban Follower
○ New Urban Family
Question No.91
When the purchasing role is further broadened to become a more strategic, value adding operation, this is referred to as; Sellers orientation
 Routine orientation
 Supply chain orientation
 Buying orientation
Question No.92

Focus groups can be used to address substantive issues such as:

Generating new ideas about older products			
 Interpreting previously obtained quantitative results 			
 Developing an approach to a problem 			
Defining a problem more precisely			
Question No.93			
To increase the trail of a local brand curry powder from 7 % to 12% of companies target group by March 2019". Which type of objective is above statement?			
○ Growth			
Profitability			
○ Survival			
Promotional			
Question No.94			
Which one not the part of Kurt Lewin three step models for change implementation? Unfreezing			
Driving			
Refreezing			
Movement			
Question No.95			
"Quality is free" meaning that the cost of poor quality have been understated is the work of			
○ Frank Giberth			
O Philip.B.Crosby			
○ Joseph.Juran			
○ Lillian Gilberth			
Question No.96			
Which of the following refers to an extraneous variable attributable to the improper assignment of test units to treatment conditions. Instrumentation			
 Selection bias 			
Interactive testing effect			
Statistical regression			

Forfeiting most closely	resembles
 Counter trade 	
Netting	
Reinvoicing	
○ Export factoring	g
Question No.98	
○ D has no slack	but is not critical
◯ D is critical, an	d has zero slack
○ C is completed	before B
Question No.99	
limitations for action ar	e manager once determines policy, program's and and the entire process is entrusting to the subordinates for dership style is called?
Participative le	adership
O Dominant lead	ership
Question No.100	
The ability of corporation	on to shift from one dominant strategy to another is
Chaos formula	tion
Strategy Imple	mentation
○ Logical increm	entalism
Strategic flexib	ility

Question No.97